



For Agency use only:
 Ref. No:
 Date received:
 Date approved:

Section 1: Key Project Details

1.1. Project details

Project name:	Support to Strengthen the Capacity and Role of Civil Society Organizations in the Recovery of Communities in Aceh and Nias
Project proponent: A requestor <u> X </u> or a donor <u> </u> <i>(please insert "X" to the appropriate one)</i>	The United Nations Development Programme (UNDP)
Contact person/title:	Abdurrahman Syebubakar/Programme Manager - Poverty Reduction and Civil Society Partnership UNDP
Contact information (phone/address):	Menara Thamrin Building, 8-9 th Floor, Kav.3, Jl. M.H. Thamrin, P.O. Box 2338, Jakarta 10250
Contact email and telephone:	Abdurrahman.syebubakar@undp.org; Tel: 021-314 1308 Ext.511; Fax: 021-392 9407
Proposed project start date:	As soon as possible in 2005
Proposed project duration (months)	48 months (2005-2009)

1.2. Project Status

Please fill in approvals needed for the project

Existing approval: (from which party)	BRR
Key stakeholders:	BRR and NGO networks
Existing bottlenecks/remaining actions required, e.g. any outstanding approvals needed:	Approval by MDTFANS. Presentation in SCM #4 July 28. Decision that UNDP reviews and refines project concept, incorporating comments from the SC review and resubmits it to the Secretariat. It will then be circulated for virtual review on a no-objection basis.

1.3 Project Location

Please fill in information on location where the project has major activities

Village:	70 villages having a high priority for assistance. ¹ The programme will initially target 10 severely devastated villages in 7 highly affected districts namely Banda Aceh, Aceh Besar, Aceh Jaya, Aceh Barat, Nagan Raya, Pidie and Bireun.
Kecamatan:	TBD
Kabupaten*:	White primary attention will be given to the tsunami and earthquake affected districts, the programme will be provincial in scope including those with a high rate of poverty

¹ Specific target villages will be determined upon the completion of a comprehensive inventory of CSOs during the first six months of the programme.

and will also cover Nias Island.

1.4. Project sectors

Please insert "X" next to all relevant sub-sectors:

Infrastructure	
Sea transportation	
Air transportation	
Land transportation	
Power & electricity	
Postal & telecommunication	
Housing	
Drinking water & sanitation	
Water resources	
Other infrastructure	X
Spatial planning	
Province spatial planning	
City spatial planning	
Shore and islands spatial planning	

Economy & manpower	
Fisheries	X
Agriculture & food	X
Industry	
Trade	
Manpower	
SME & cooperatives	X
Tourism	
Environment & natural resources	
Forestry	
Agriculture	X
Fisheries & oceanic	X
Environment	
Energy & mineral	
Social services	
Health	X
Education & training	X
Religion	X
Social	X
Culture	X
Citizen matter & family	X
Youth & sport	

Gender & special communities	
Empowerment of women	X
Child protection	
Marginalized communities	X
Institutional development	
Provincial level	
Kabupaten/kota level	
Kecamatan and lower levels	
Legislatures	
Legal and judiciary	
Electoral	
Security	
Civil society empowerment	X
Private sector strengthening	
Other	

1.5. Project Objectives and Descriptions

Complete the following section

<p>Project objectives:</p> <ul style="list-style-type: none"> Describe how the project is aligned with Master Plan 	<p>This proposed programme is aligned with the policy of the Multi Donor Trust Fund for Aceh and North Sumatera (MDTFANS), which seeks to “promote bottom-up and demand-driven development initiatives” and support a policy dialogue between the international community, civil society and the Government on the progress of the recovery process.</p> <p>The programme is also aligned with the Master Plan for the Rehabilitation and Reconstruction of Aceh and Nias, which emphasizes local participation and sustainable livelihoods as underlying the reconstruction process. The Rehabilitation and Reconstruction Agency (BRR) for Aceh and Nias places emphasis on “capacity-building and grass-roots participation” to ensure continuity in the long-term reconstruction of the tsunami-affected areas.</p>
<p>Concept and main activities:</p>	<p>Summary Findings of CSO Needs Assessment:</p> <p>UNDP conducted an assessment between March and May 2005 to develop</p>

	<p>a better understanding of the capacities and needs of local CSOs in Aceh. The Assessment recommended:</p> <ul style="list-style-type: none"> strengthening CSOs' organizational and technical capacities, through training and networking; providing technical assistance and capital grants to CSOs for initiatives that contribute to community recovery and empowerment of local people; and developing processes, mechanisms and providing capital grants for CSOs to monitor tsunami recovery programs and to provide input into policy. <p>Lessons learned from other UNDP programmes:</p> <ul style="list-style-type: none"> UNDP's support to the Community Recovery Programme (93 grants to CSOs in all districts of Aceh since 1999, reaching some 15,000 poor households) demonstrated that grants to CBOs (rather than NGOs) result in more sustainable impacts. UNDP's support to similar programmes in Southeast Sulawesi, Bali, and Kei island have shown that a combination between capacity development for CSOs and small grants for CBOs are not only mutually reinforcing but contribute effectively to building trust and effective networks among stakeholders. <p>Objective of the proposed programme:</p> <p>Building on the findings of the CSO needs assessment and lessons learned, this programme seeks to focus on strengthening the capacity of local CSOs to enhance grass-root participation in the reconstruction process.</p> <p>Key Outputs and activities:</p> <p><u>Output 1:</u> Local NGO networks² and some 300 CBOs having enhanced operational and technical capacities to monitor reconstruction processes and to facilitate community-development</p> <p>Activities:</p> <ul style="list-style-type: none"> 30 training workshops on a range of topics tied to reconstruction monitoring, organizational and project management, community-development and gender-related issues will be conducted. The training will be carried out through partnership between local NGO networks and national/international organization reputable in capacity development and with established networks with local NGOs in Aceh and Nias. Exchange programmes to learn directly from the experience of leading CSOs within Aceh and Nias and other regions of Indonesia. This could include <i>apprenticeships, cross visits and mentoring</i>
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² In Aceh, the NGO networks include IMPACT, JMKA, KKTGA, SULOIH, FORUM LSM ACEH, KBAB, MUHAMMADIYAH, ADF, FORUM NGO HAM, WALHI. In Nias, the NGOs include among others YAYASAN MELATI, YAYASAN LBATANI, ELSAKA, and PPKM.

	<p><i>programmes</i> in which experienced CSO leaders from other regions participate in Acehese and Nias CSOs and networks.</p> <p><u>Output 2:</u> A mechanism established for the local NGO networks to monitor reconstruction activities at the community level and to provide input to BRR and local government authorities.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> • A Civil Society Resource Center (CSRC) will be established in Banda Aceh, serving as a repository for innovations and experiments in civil society practice throughout the province. The resource centers will also develop monitoring tools and systems for the NGO networks to monitor reconstruction process. • Some 28 small grants (@\$12,000 per grant) for the facilitation of independent and community-based monitoring will be provided to partner NGO networks. <p><u>Output 3:</u> Approximately 20,000 affected and poor households, including women-led households, capable of fulfilling basic needs and securing increased incomes.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> • 140 small grants (@\$15,000 per grant) will be awarded to CBOs and other grass-root organizations that participate in the training to fill the gaps in basic needs, income generating activities, and women's programmes and enterprises. The small grants assistance will be implemented through partnerships between local NGOs that have solid experience in small grants delivery and national/international organizations reputable in grant management and community development. • Technical assistance to support grant activities at the community level will be provided through Community Facilitators <p>The programme activities are mutually reinforcing and will be carried out in a phased-approach to ensure proper targeting and greater impacts. Whilst the bulk of activities will be implemented during the expanded phase (2006-2009), the initial phase (2005 – 2006) will cover the following activities:</p> <ul style="list-style-type: none"> • A comprehensive inventory of CSOs (containing number, typology including women-led organizations, location, area of focus, programme orientation, and existing programmes of support by other partners in Aceh and Nias) will be prepared during the first six months. • Training of Trainers (TOT) will focus on monitoring, organizational and project management and community-development, in partnership with IMPACT (an association of Aceh CSO facilitators). • Training curriculum and manuals will be developed for expanded training, involving IMPACT and local universities. • Community Facilitators will be recruited from the partner NGO networks and trained to support grants activities at the community
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	<ul style="list-style-type: none"> • 20 of the total 140 small grants (@\$15,000 per grant) for basic social services and income generation will be awarded to community groups identified as filling the gap in other existing programmes in 10 severely devastated villages in 7 highly affected districts namely Banda Aceh, Aceh Besar, Aceh Jaya, Aceh Barat, Nagan Raya, Pidie and Bireun. • 7 of the total 28 small grants (@\$12,000 per grant) for independent and community-based monitoring will also be provided to partner NGO networks.
<p>Delivery Mechanism</p>	<p>Implementation of this programme will be undertaken through partnerships between local civil society organizations and national/international institutions that have solid experience in capacity development and small grants delivery and have established networks with local CSOs in Aceh and North Sumatera.</p> <p>A Coordinating Team (BRR, UNDP, local government authorities, CSOs, community groups) will be established in Banda Aceh to provide strategic policy guidance and advice and to oversee programme directions, results and lessons learned. Technical Working Groups will be created to provide technical and thematic advice to the design, implementation and monitoring and evaluation of the specific programme activities. Secretariats linked to BRR will be established in Banda Aceh and Nias as the implementing arms of the Coordinating Team, supported by a technical assistance team which will include specialists that have extensive knowledge and experience in civil society and community development.</p>
<p>Coordination & Complementarity</p>	<p>UNDP's ERTR</p> <ul style="list-style-type: none"> • Both this programme and ERTR's livelihoods programme have benefited from the CSO Needs Assessment conducted between March and May 2005. • ERTR's livelihoods component focuses more on support for small and medium enterprises that will boost economic growth in the affected areas, whilst this programme will provide grants for basic social services and income-generation in the affected and non-affected areas. • Regular on-site monitoring for this programme will be carried out jointly by the UNDP team in Jakarta, Banda Aceh, Meulaboh, Pidie, Calang and Nias. • With BRR as UNDP's counterpart, this programme will complement the Technical Support for BRR provided by UNDP. <p>Other programmes</p> <ul style="list-style-type: none"> • This programme will result in the strengthened capacity of communities to participate in other programmes and fill the gaps in the World Bank-assisted KDP and P2KP, the ADB Earthquake and Emergency Support Programme, and USAID-supported Community-Based Recovery Initiative (CBR). • The Provincial Coordinating Team linked to BRR will hold regular coordination meetings to minimize overlaps and facilitate linkage with

	other programmes
Key needs (technical requirements):	<p>Technical assistance required to support the programme implementation include specialists that have extensive knowledge and experience in civil society and community development in the following fields of expertise:</p> <ul style="list-style-type: none"> • Capacity development • Information and monitoring • Livelihoods Development

Section 2: Impact Assessment

Please describe the following (details dependent on project size)

<ul style="list-style-type: none"> • Economic multiplier: <ul style="list-style-type: none"> – What kind, if any, income earning activities or capital formation will be created in this project? – What kind, if any, job creation will be created in this project? 	<p>The programme will support grant programmes that will result in increased incomes and improved access to resources and services for some 20,000 tsunami affected families and the poor.</p>
<ul style="list-style-type: none"> • Supply chain/resource impact: <ul style="list-style-type: none"> – What, if any, prospective shortages of supply/resources can be foreseen – What is the estimate for materials usage? – Where might these materials be sourced? 	<p>The programme will support the reconstruction and rehabilitation of basic social services. Materials will be sourced locally. No supply chain shortages are envisaged.</p>
<ul style="list-style-type: none"> • Environmental assessment: <ul style="list-style-type: none"> – What kind, if any, of potential negative impacts on the environment need to be foreseen in implementing this project? 	<p>No potential negative environmental impacts are foreseen. Proposals for grant funding support will be screened on their potential environmental impacts, and no funding will be considered for programme proposals that do not reflect environmental friendliness. Environmental assessment criteria will be established collaboratively with relevant stakeholders including local government authorities (BAPEDALDA), environmental NGOs such as WALHI, and the local communities.</p>
<ul style="list-style-type: none"> • Social impact assessment: <ul style="list-style-type: none"> – What kinds, if any, of social issues/problems might be caused in implementing this project; e.g., involuntary resettlement, disruption to local culture or people? 	<p>No potential negative social impacts are foreseen. To minimize possible disruption to local culture relevant stakeholders will be actively engaged in establishing priorities and strategies and in overseeing and monitoring the programme.</p>
<ul style="list-style-type: none"> • Magnitude of impact: <ul style="list-style-type: none"> – How many people will be impacted by the project 	<p>Some 20,000 households will benefit from the programme.</p>

Section 3: Project Cost and Funding

3.1. Budget Estimate

Budget estimate and breakdown: <i>(please specify currency)</i> (ALL FIGURES IN USD)	Capacity development for CSOs and their Networks Small grants for: Basic needs and basic social services Income generating activities Women programmes and enterprises Reconstruction monitoring Technical assistance Implementation Management and Monitoring & Evaluation Overhead TOTAL (USD)	1,680,000 705,000 705,000 705,000 336,000 976,000 880,000 117,000 6,100,000
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3.2. Financial plan

Proposed/preferred funding source:	Multi-Donor Trust Fund (MDTF)
Proposed/preferred funding type (loan/grant):	Grant

3.3. Summary of any existing donor commitments

List proposed project activities that have already received funding or funding commitments from donors

Donor name and department	Commitment amount (Specify currency)	Disbursement amount (Specify currency)
New Zealand	USD433,000	USD433,000

Section 4: Other Relevant Agency(ies) Details

<ul style="list-style-type: none"> Implementing agency(ies): <ul style="list-style-type: none"> Name: Contact details (contact person, phone, email, address): Relevant government contacts (e.g. line ministries/Dinas): <ul style="list-style-type: none"> Relevant line ministries/Dinas/Biro or local civil society partner/s What form of support from relevant government agency, if relevant, exists? 	<p>To be determined through a transparent and competitive contracting process.</p> <p>This programme will be implemented in partnership with BRR and NGO networks in Aceh and Nias.</p>
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Section 5: Local Community Support

Please describe the following:

<ul style="list-style-type: none"> • How, if at all, has the local community/ies been involved in developing this project? • What kind, if any, of local resources will be employed under this project? • What kind, if any, of knowledge/skills will be transferred to the local community/ies? 	<ul style="list-style-type: none"> • This proposed programme has been formulated based upon a CSO Capacity Building Needs Assessment which placed special emphasis on collaborative analysis of capacity-building needs through training workshops, combining community assessments of needs and constraints to achieve sustainable livelihoods. • Implementation of this programme will employ available local resources and social capital. Materials for small-scale basic infrastructure will be sourced locally and local manpower will be employed. Community based institutions such as <i>meunasah</i>, <i>mukim</i> and <i>gampong</i>, <i>dewan ulama</i> and other religious, traditional and social institutions will be actively involved. • Over 300 CSOs, in particular community groups, will develop an understanding of sustainable livelihoods principles and strategies, and enhanced capacity for facilitating community development.
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Section 6: Monitoring Process

Please describe the following:

<ul style="list-style-type: none"> • Monitoring arrangements (includes “corruption free” mechanisms): <ul style="list-style-type: none"> – Financial: <ul style="list-style-type: none"> ▪ Fund disbursement process ▪ Financial reporting mechanism ▪ Auditing – Operational: <ul style="list-style-type: none"> ▪ Project reporting mechanism (e.g. key stage gates/milestones) 	<ul style="list-style-type: none"> ▪ UNDP will manage the financial resources of the programme in accordance with UNDP’s rules and regulations. Technical Working Groups will assess proposals in accordance with the programme standards and targeting criteria for the provincial coordinating team to review and approve as appropriate. Once approved, the provincial coordinating team submits a request to the implementing partner(s), who disburse the funds directly to the beneficiary groups. ▪ A monitoring system will be established which will provide regular updates on programme implementation including types of activities, locations, duration, disbursements, beneficiaries, budget balance, etc. • The implementing partners will submit quarterly financial and narrative reports to UNDP, and UNDP and the implementing partners will work together to prepare annual progress reports for submission to MDTFANS. • Regular on-site monitoring will be carried out by the UNDP team in Jakarta, Banda Aceh, Meulaboh, Calang and Nias. • Participatory monitoring and evaluation systems are being developed to allow community members to assess each individual activity as well as progress toward the achievement of the overall programme objectives. Observers and complaints registers will also be established where members of the community and other concerned parties can provide feedback. • The project will be subject to independent evaluations, including a mid-term evaluation, and a post-project evaluation six months after completion of the project.
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Thank you for your support for our effort in coordinating Aceh-Nias’ reconstruction. We hope together we can build Aceh and Nias.